Sharing success—owning failure: preparing to command in the twenty-first century Air Force

The Psychology of Leadership

We Are Many

The Captain Class

Why David Sometimes Wins Leadership Organization and Strategy in the California Farm Worker Movement

By Ganz Marshall

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Sharing success—owning failure: preparing to command in the twenty-first century Air Force

The world's most trusted guide for leaders in transition. Transitions are a critical time for leaders. In fact, most agree that moving into a new role is the biggest challenge a manager will face. While transitions offer a chance to start fresh and make needed changes in an organization, they also place leaders in a position of acute vulnerability. Missteps made during the crucial first three months in a new role can jeopardize or even derail your success. In this updated and expanded version of the international bestseller The First 90 Days, Michael D. Watkins offers proven strategies for conquering the challenges of transitions—no matter where you are in your career. Watkins, a noted expert on leadership transitions and adviser to senior leaders in all types of organizations, also addresses today's increasingly demanding professional landscape, where managers face not only more frequent transitions but also steeper expectations once they step into their new jobs. By walking you through every aspect of the transition scenario, Watkins identifies the most common pitfalls new leaders encounter and provides the tools and strategies you need to avoid them. You'll learn how to secure critical early wins, an important first step in establishing yourself in your new role. Each chapter also includes checklists, practical tools, and self-assessments to help you assimilate key lessons and apply them to your own situation. Whether you're starting a new job, being promoted from within, embarking on an overseas assignment, or being tapped as CEO, how you manage your transition will determine whether you succeed or fail. Use this book as your trusted guide.

The Psychology of Leadership

This is one of the first bestseller self-help books. Its intention is to enable you to make friends quickly and easily, help you to win people to your way of thinking, increase your influence, your prestige, your ability to get things done, as well as enable you to win new clients, new customers. Twelve Things This Book Will Do For You: Get you out of a mental rut, give you new thoughts, new visions, new ambitions. Enable you to make friends quickly and easily. Increase your popularity. Help you to win people to your way of thinking. Increase your influence, your prestige, your ability to get things done. Enable you to win new clients, new customers. Increase your earning power. Make you a better salesman, a better executive. Help you to handle complaints, avoid arguments, keep your human contacts smooth and pleasant. Make you a better speaker, a more entertaining conversationalist. Make the principles of psychology easy for you to apply in your daily contacts. Help you to arouse
enthusiasm among your associates. Dale Carnegie (1888–1955) was an American writer and lecturer and the developer of famous courses in self-improvement, salesmanship, corporate training, public speaking, and interpersonal skills. Born into poverty on a farm in Missouri, he was the author of How to Win Friends and Influence People (1936), a massive bestseller that remains popular today.

We Are Many Why David Sometimes Wins tells the story of Cesar Chavez and the United Farm Workers’ groundbreaking victory, drawing important lessons from this dramatic tale. Offering insight from a longtime movement organizer and scholar, Ganz illustrates how they had the ability and resourcefulness to devise good strategy and turn short-term advantages into long-term gains.

The Captain Class Do you ever feel that you are leading in uncharted territory? Pastor and consultant Tod Bolsinger draws on decades of expertise guiding churches and organizations in this expanded practical leadership resource, offering illuminating insights and practical tools to help you reimagine what effective church leadership looks like in our rapidly changing world.

WHY DAVID SOMETIMES WINS Business leaders often take actions that prop up earnings in the short term, but compromise their companies’ long-term health. David Cote, the much-respected former leader of Honeywell International and one of the most successful CEOs of his generation, shares a simple, paradigm-shifting method of achieving both short- and long-term goals. Short-termism is rampant among executives and managers today, causing many companies to underperform and even go out of business. With competition intense and investors demanding strong quarterly gains now, leaders all too often feel obliged to sacrifice the investments so necessary for long-term growth. Dave Cote is intimately familiar with this problem. Upon becoming Honeywell’s CEO in 2002, he encountered an organization on the verge of failure, thanks to years of untrammeled short-termism. To turn the company around, he and his team adopted a series of bold operational reforms and counterintuitive leadership practices that enabled them to “do two conflicting things at the same time”—pursue strong short- and long-term results. The outcome was phenomenal. Under Cote’s leadership, Honeywell’s market cap grew from $20 billion to $120 billion, delivering returns of about 800%, two and a half times greater than the S&P 500. Offering ten essential principles for winning both today and tomorrow, this book will help readers to Spot practices that seem attractive in the short term but will cost the company in the future Determine where and how to invest in growth for maximum impact Sustain both short-term performance and long-term investments even in challenging times, such as during recessions and leadership transitions Feel inspired to stand up to investors and other managers who are solely focused on either short- or long-term objectives Step back, think independently, and foster independent thinking among others around them Presenting a comprehensive solution to a perennial problem, Winning Now, Winning Later is a go-to guide for leaders everywhere who seek to finally transcend short-termism’s daily grind and leave an enduring legacy of success.

Run to Win A bold new theory of leadership drawn from elite captains throughout sports—named one of the best business books of the year by CNBC, The New York Times, Forbes, strategy-business, The Globe and Mail, and Sports Illustrated “The book taught me that there’s no cookie-cutter way to lead. Leading is not just what Hollywood tells you. It’s not the big pregame speech. It’s how you carry yourself every day, how you treat the people around you, who you are as a person.”—Mitchell Trubisky, quarterback, Chicago Bears Now featuring analysis of the five-time Super Bowl champion New England Patriots and their captain, Tom Brady The seventeen most dominant teams in sports history had one thing in common: Each employed the same type of captain—a singular leader with an unconventional set of skills and tendencies. Drawing on original interviews with athletes, general managers, coaches, and team-building experts, Sam Walker identifies the seven core qualities of the Captain Class—from extreme doggedness and emotional control to tactical aggression and the courage to stand apart. Told through riveting accounts of pressure-soaked moments in sports history, The
Captain Class will challenge your assumptions of what inspired leadership looks like. Praise for 
The Captain Class “Wildly entertaining and thought-provoking . . . makes you reexamine long-
held beliefs about leadership and the glue that binds winning teams together.”—Theo Epstein,
president of baseball operations, Chicago Cubs “If you care about leadership, talent
development, or the art of competition, you need to read this immediately.”—Daniel Coyle, author 
of The Culture Code “The insights in this book are tremendous.”—Bob Myers, general manager,
Golden State Warriors “An awesome book . . . I find myself relating a lot to its portrayal of the 
out-of-the-norm leader.”—Carli Lloyd, co-captain, U.S. Soccer Women’s National Team “A great 
read . . . Sam Walker used data and a systems approach to reach some original and 
unconventional conclusions about the kinds of leaders that foster enduring success. Most 
business and leadership books lapse into clichés. This one is fresh.”—Jeff Immelt, chairman and 
former CEO, General Electric “I can’t tell you how much I loved The Captain Class. It identifies 
something many people who’ve been around successful teams have felt but were never able to 
articulate. It has deeply affected my thoughts around how we build our culture.”—Derek Falvey, 
chief baseball officer, Minnesota Twins

Can’t Hurt Me Although the fields of organization theory and social movement theory have long 
been viewed as belonging to different worlds, recent events have intervened, reminding us that 
organizations are becoming more movement-like - more volatile and politicized - while 
movements are more likely to borrow strategies from organizations. Organization theory and 
social movement theory are two of the most vibrant areas within the social sciences. This 
collection of original essays and studies both calls for a closer connection between these fields 
and demonstrates the value of this interchange. Three introductory, programmatic essays by 
leading scholars in the two fields are followed by eight empirical studies that directly illustrate 
the benefits of this type of cross-pollination. The studies variously examine the processes by 
which movements become organized and the role of movement processes within and among 
organizations. The topics covered range from globalization and transnational social movement 
organizations to community recycling programs.

How to Win Friends and Influence People

Winning Well Today’s hypercompetitive economy has created tense, overextended workplaces, 
forcing managers to choose between results and relationships. Executives set aggressive 
goals, so managers drive their teams to deliver, resulting in burnout. Or, employees seek 
connection and support, so managers focus on relationships . . . and fail to make the numbers. 
The fallout is stress, frustration, and disengagement--for both team members and managers. But 
in order to succeed, managers need to achieve both. They must get their workers to achieve 
while creating an environment that makes them truly want to. Winning Well offers managers a 
quick, practical action plan--complete with examples, stories, and online assessments. 
Managers will learn how to:• Stamp out the corrosive win-at-all-costs mentality• Focus on the 
game, not just the score• Reinforce behaviors that produce results• Sustain energy and 
momentum• Be the leader people want to work for• And moreTo prevent burnout and 
disengagement, while still achieving the necessary success for the company, managers must 
learn how to get their employees productive while creating an environment that makes them 
want to produce even more. Winning Well offers a quick, practical action plan for making the 
workplace productive, rewarding, and even fun.

Blacks In and Out of the Left Publisher Description

Canoeing the Mountains Empirical Political Analysis introduces students to the full range of 
qualitative and quantitative methods used in political science research. Organized around all of 
the stages of the research process, this comprehensive text surveys designing experiments, 
conducting research, evaluating results, and presenting findings. With exercises in the text and 
in a companion lab manual, Empirical Political Analysis gives students applied insights on the 
scopes and methods of political science research. Features: Offers comprehensive coverage of
quantitative and qualitative research methods in political science, a hallmark since it first published over 25 years ago. Covers the research process from start to finish—hypothesis formation, literature review, research design, data gathering, data analysis, and research report writing. Includes in-depth examples of political science research to give discipline-specific instruction on political analysis. Features a “Practical Research Ethics” box in every chapter to make students aware of common ethical dilemmas and potential solutions to them. Written by political scientists who actively publish in subfields ranging from comparative politics to environmental policy to political communications to voting behavior. Includes learning goals, key terms, and research examples to help students engage and explore the most important concepts.

Organizational Culture and Leadership In this work, Marshall Ganz tells the story of the United Farm Worker’s ground-breaking victory in 1966, drawing out larger lessons from this dramatic tale. A longtime leader in the movement and current lecturer in public policy at Harvard, he offers unique insight.

Challenging Authority The last lecture on leadership by the NFL’s greatest coach: Bill Walsh Bill Walsh is a towering figure in the history of the NFL. His advanced leadership transformed the San Francisco 49ers from the worst franchise in sports to a legendary dynasty. In the process, he changed the way football is played. Prior to his death, Walsh granted a series of exclusive interviews to bestselling author Steve Jamison. These became his ultimate lecture on leadership. Additional insights and perspective are provided by Hall of Fame quarterback Joe Montana and others. Bill Walsh taught that the requirements of successful leadership are the same whether you run an NFL franchise, a fortune 500 company, or a hardware store with 12 employees. These final words of ‘wisdom by Walsh’ will inspire, inform, and enlighten leaders in all professions.

No One Wins Alone Named one of the Best Books of 2009 by the San Francisco Chronicle A Los Angeles Times Notable Book

Beyond the Fields THE INSTANT #1 NATIONAL BESTSELLER From the #1 New York Times bestselling authors of Extreme Ownership comes a new and revolutionary approach to help leaders recognize and attain the leadership balance crucial to victory. With their first book, Extreme Ownership (published in October 2015), Jocko Willink and Leif Babin set a new standard for leadership, challenging readers to become better leaders, better followers, and better people, in both their professional and personal lives. Now, in THE DICHOTOMY OF LEADERSHIP, Jocko and Leif dive even deeper into the unchartered and complex waters of a concept first introduced in Extreme Ownership: finding balance between the opposing forces that pull every leader in different directions. Here, Willink and Babin get granular into the nuances that every successful leader must navigate. Mastering the Dichotomy of Leadership requires understanding when to lead and when to follow; when to aggressively maneuver and when to pause and let things develop; when to detach and let the team run and when to dive into the details and micromanage. In addition, every leader must: · Take Extreme Ownership of everything that impacts their mission, yet utilize Decentralize Command by giving ownership to their team. · Care deeply about their people and their individual success and livelihoods, yet look out for the good of the overall team and above all accomplish the strategic mission. · Exhibit the most important quality in a leader—humility, but also be willing to speak up and push back against questionable decisions that could hurt the team and the mission. With examples from the authors’ combat and training experiences in the SEAL teams, and then a demonstration of how each lesson applies to the business world, Willink and Babin clearly explain THE DICHOTOMY OF LEADERSHIP—skills that are mission-critical for any leader and any team to achieve their ultimate goal: VICTORY.

Taking People with You OKR Leadership -- the process for managers and leaders to practice what matters - is the secret sauce that drives transformational leadership, employee
engagement and the next generation of management consulting. Join the OKR Leadership movement today with this practical guidebook from an expert business psychologist and storyteller.

A Dolores Huerta Reader Carlo Ancelotti is one of the greatest managers of all time, with five Champions League titles to his name. Yet his approach could not be further from the aggressive theatrics favoured by many of his rivals. His understated style has earned him the fierce loyalty of players like David Beckham, Zlatan Ibrahimovic and Cristiano Ronaldo. In Quiet Leadership, Ancelotti reveals the full, riveting story of his managerial career - his methods, mentors, mistakes and triumphs - and takes us inside the dressing room to trace the characters, challenges and decisions that have shaped him. The result is both a scintillating memoir and a rare insight into the business of leadership.

Rethinking Social Movements Argues that ordinary people exercise extraordinary political courage and power in American politics when, frustrated by politics as usual, they rise up in anger and hope, and defy the authorities and the status quo rules that ordinarily govern their daily lives. By doing so, they disrupt the workings of important institutions and become a force in American politics. Drawing on critical episodes in U.S. history, Piven shows that it is in fact precisely at those seismic moments when people act outside of political norms that they become empowered to their full democratic potential.

HOW TO WIN FRIENDS & INFLUENCE PEOPLE Vince Lombardi, whom many believe to be the greatest football coach in the history of the sport, is both a household name and an icon. He is not only renowned in the sports world, but also in business and industry for his exceptional leadership skills. In Run to Win, acclaimed author Don Phillips examines Lombardi’s famous coaching style by painting a picture of a fascinating individual, a man whose ingenious leadership helped lead his teams to nine playoff victories in a row, including wins in the first two Super Bowls. By extracting powerful lessons from a man who could both lead and inspire, Phillips gets to the heart of what made Lombardi great and shows readers what it takes to be a winner. At the same time, this groundbreaking book tells the inspiring story of Lombardi’s ten-year career with the Green Bay Packers and Washington Redskins, complete with anecdotes, quotes, and Lombardi Principles that show why this legendary coach continues to be a role model for effective leadership in business today. Totally accessible and utterly fascinating, Donald T. Phillips’s Run to Win empowers readers with the knowledge to succeed in business, while entertaining them with tales of a man whose ability to win under any circumstance is unsurpassed in the history of professional sports.

Quiet Leadership

Real Teams Win New York Times Bestseller Over 2.5 million copies sold For David Goggins, childhood was a nightmare - poverty, prejudice, and physical abuse colored his days and haunted his nights. But through self-discipline, mental toughness, and hard work, Goggins transformed himself from a depressed, overweight young man with no future into a U.S. Armed Forces icon and one of the world’s top endurance athletes. The only man in history to complete elite training as a Navy SEAL, Army Ranger, and Air Force Tactical Air Controller, he went on to set records in numerous endurance events, inspiring Outside magazine to name him The Fittest (Real) Man in America. In this curse-word-free edition of Can’t Hurt Me, he shares his astonishing life story and reveals that most of us tap into only 40% of our capabilities. Goggins calls this The 40% Rule, and his story illuminates a path that anyone can follow to push past pain, demolish fear, and reach their full potential.

The First 90 Days, Updated and Expanded Describes the social changes Cesar Chavez and the United Farm Workers of America helped accomplish that have endured in the twenty-first century, including the building of Latino political power and the fight for environmental justice.
Out For Good With a New Preface Written in 2016 by Adam Nagourney This is the definitive account of the last great struggle for equal rights in the twentieth century. From the birth of the modern gay rights movement in 1969, at the Stonewall riots in New York, through 1988, when the gay rights movement was eclipsed by the more urgent demands of AIDS activists, this is the remarkable and until now untold story of how a largely invisible population of men and women banded together to create their place in America’s culture and government. Told through the voices of gay activists and their opponents, filled with dozens of colorful characters, Out for Good traces the emergence of gay rights movements in cities across the country and their transformation into a national force that changed the face of America forever. Out for Good is the unforgettable chronicle of an important—and nearly lost—chapter in American history.

Why David Sometimes Wins In Feminism and the Women's Movement, Barbara Ryan integrates a broad historical view with an analytical framework drawn from the theory of social movements. Relying on participation and observation of diverse groups involved in the woman's movement, interviews with long-term activists, and readings of historical and contemporary movement publications, she discusses the changing nature of feminist ideology and movement organizing. Ryan portrays the successes and difficulties that women have faced in their efforts to effect social change in recent history.

The Education of a Coach "An examination of strategies for effective organizing"--

Extraordinary PR, Ordinary Budget “A wonderful collection of questions and reflections on the state of the movement today, where we came from, and where we might be going. It is all too rare that in the process of creating the movement and living the moment, participants and thinkers step back and ask the most pressing questions. This book is an important step.” Marina Sitrin, Occupy Wall Street organizer and author of Horizontalism We have all been swept up by the momentum of the Occupy movement. We have seen the results of years of organizing in different communities come together in ways that few could have imagined, bolstered by the scores of people who have left the comfort of their daily routine behind and taken to the streets. Yet as a movement so overflowing with new social and political actors, we lack the framework we need to help us all to understand what a social movement is, to understand how change has happened in the past, to understand what this moment means and what this movement makes possible. We Are Many is a reflection on Occupy from within the heart of the movement itself. Examining key questions: What worked? What didn’t? Why? How? Is it reproducible? The authors and activists in this collection point toward a movement-based framework for future organizing. Heavily illustrated and annotated, We Are Many is a celebration of what worked, and a thoughtful analysis of what didn’t. Contributors:Michael Andrews, Michael Belt, Nadine Bloch, Rose Bookbinder, Mark Bray, Emily Brissette, George Caffentzis, George Ciccariello-Maher, Annie Cockrell, Joshua Clover, Andy Cornell, Molly Crabapple, CrimethInc., Crotatoan, Paul Dalton, Chris Dixon, John Duda, Brendan M. Dunn, Lisa Fithian, Gabriella, David Graeber, Ryan Harvey, Gabriel Hetland, Marisa Holmes, Mike King, Koala Largess, Yvonne Yen Liu, Josh MacPhee, Manissa M. Maharawal, Yotam Marom, Cindy Milstein, Occupy Research, Joel Olson, Isaac Ontiveros, Morrigan Phillips, Frances Fox Piven, Vijay Prakash, Michael Premo, Max Rameau, RANT, Research & Destroy, Nathan Schneider, Jonathan Matthew Smucker, Some Oakland Antagonists, Lester Spence, Janaina Stronzake, Mattilda Bernstein Sycamore, Team Colors Collective, Janelle Treibitz, Unwoman, Immanuel Wallerstein, Sophie Whittemore, Kristian Williams, and Jaime Omar Yassin.

Axioms for Organizers In this book, some of the world’s leading scholars come together to describe their thinking and research on the topic of the psychology of leadership. Most of the chapters were originally presented as papers at a research conference held in 2001 at the Kellogg School of Management of Northwestern University. The contributions span traditional social psychological areas, as well as organizational theory; examining leadership as a psychological process and as afforded by organizational constraints and opportunities. The editors’ goal was not to focus the chapters on a single approach to the study and...
conceptualization of leadership but rather to display the diversity of issues that surround the topic. Leadership scholars have identified a host of approaches to the study of leadership. What are the personal characteristics of leaders? What is the nature of the relation between leaders and followers? Why do we perceive some people to be better leaders than others? What are the circumstances that evoke leadership qualities in people? Can leadership be taught? And so on. The contributions to this book examine these important questions and fall into three categories: conceptions of leadership, factors that influence the effectiveness of leadership, and the consequences and effects of leadership on the leader. All in all, the chapters of this volume display part of a broad spectrum of novel and important approaches to the study of the psychology of leadership. We hope that they are equally useful to those who are or would be leaders and to those who study the topic. As recent events have served to remind us, it is too important a topic to be ignored by psychologists.

Feminism and the Women's Movement In the present book, How to Win Friends and Influence People, Dale Carnegie says, “You can make someone want to do what you want them to do by seeing the situation from the other person’s point of view and arousing in the other person an eager want.” You learn how to make people like you, win people over to your way of thinking, and change people without causing offense or arousing resentment. For instance, “let the other person feel that the idea is his or hers” and “talk about your own mistakes before criticizing the other person.” This book is all about building relationships. With good relationships, personal and business successes are easy and swift to achieve. Twelve Ways to Win People to Your Way of Thinking 1. The only way to get the best of an argument is to avoid it. 2. Show respect for the other person's opinions. Never say "You're wrong." 3. If you're wrong, admit it quickly and emphatically. 4. Begin in a friendly way. 5. Start with questions to which the other person will answer yes. 6. Let the other person do a great deal of the talking. 7. Let the other person feel the idea is his or hers. 8. Try honestly to see things from the other person's point of view. 9. Be sympathetic with the other person's ideas and desires. 10. Appeal to the nobler motives. 11. Dramatize your ideas. 12. Throw down a challenge.

Empirical Political Analysis Highly respected Silicon Valley turn-around expert Thomas L. Steding presents his proven leadership process for achieving peak performance by accessing the untapped/unseen intelligence of deep imagination as well as the superior creativity and intelligence of the connected team. Thomas Steding has seen first-hand that the leadership skills that can take an organization from poor to peak performance and outdistancing its competition were not taught in business schools or management seminars or even a part of the leadership conversation. Real Teams Win is the culmination of Steding's four decades of high-impact methods that offer real change from within the organization with real results that work really fast.

I've Got the Light of Freedom More than 6 years after his death David Halberstam remains one of this country’s most respected journalists and revered authorities on American life and history in the years since WWII. A Pulitzer Prize-winner for his ground-breaking reporting on the Vietnam War, Halberstam wrote more than 20 books, almost all of them bestsellers. His work has stood the test of time and has become the standard by which all journalists measure themselves. Bill Belichick's thirty-one years in the NFL have been marked by amazing success--most recently with the New England Patriots. In this groundbreaking book, THE EDUCATION OF A COACH, David Halberstam explores the nuances of both the game and the man behind it. He uncovers what makes Bill Belichick tick both on and off the field.

Why David Sometimes Wins Regarded as one of the most influential management books of all time, this fourth edition of Leadership and Organizational Culture transforms the abstract concept of culture into a tool that can be used to better shape the dynamics of organization and change. This updated edition focuses on today’s business realities. Edgar Schein draws on a wide range of contemporary research to redefine culture and demonstrate the crucial role leaders play in successfully applying the principles of culture to achieve their organizational
Winning Now, Winning Later
This landmark volume brings together some of the titans of social movement theory in a grand reassessment of its status. For some time, the field has been divided between a dominant structural approach and a cultural or constructivist tradition. The gaps and misunderstandings between the two sides—as well as the efforts to bridge them—closely parallel those in the social sciences at large. This book aims to further the dialogue between these two distinct approaches to social movements and to show the broader implications for social science as a whole as it struggles with issues including culture, emotion, and agency. Visit our website for sample chapters!

Social Movements and Organization Theory
Why are some civic associations better than others at getting—and keeping—people involved in activism? From MoveOn.org to the National Rifle Association, Health Care for America Now to the Sierra Club, membership-based civic associations constantly seek to engage people in civic and political action. What makes some more effective than others? Using in-person observations, surveys, and field experiments, this book compares organizations with strong records of engaging people in health and environmental politics to those with weaker records. To build power, civic associations need quality and quantity (or depth and breadth) of activism. They need lots of people to take action and also a cadre of leaders to develop and execute that activity. Yet, models for how to develop activists and leaders are not necessarily transparent. This book provides these models to help associations build the power they want and support a healthy democracy. In particular, the book examines organizing, mobilizing, and lone wolf models of engagement and shows how highly active associations blend mobilizing and organizing to transform their members’ motivations and capacities for involvement. This is not a simple story about the power of offline versus online organizing. Instead, it is a story about how associations can blend both online and offline strategies to build their activist base. In this compelling book, Hahrie Han explains how civic associations can invest in their members and build the capacity they need to inspire action.

The Union of Their Dreams
Fred Ross Sr.’s AXIOMS FOR ORGANIZERS is a gem—a concise and inspired treasure trove of tips for people committed to building organizations and movements for social justice. It provides a stirring portrait of Ross, Sr., one of the most influential grassroots organizers of the 20th century, and spells out his philosophy and guiding principles for organizers. The bilingual (English-Spanish) AXIOMS FOR ORGANIZERS captures a lifetime of Ross Sr.’s work with disenfranchised and oppressed people and their struggle to win respect and dignity. As former US Labor Secretary Robert Reich writes in his glowing introduction to AXIOMS, “From the migrant farm worker camps of California’s Central Valley to the streets of Los Angeles, from union halls to the halls of state legislatures, Ross taught people of all backgrounds the art and science of standing up for their rights in the face of racism, bigotry and greed. He stirred the imagination and helped communities break down barriers and achieve the seemingly impossible. In the 1950s, Ross worked to build chapters of the Community Service Organization (CSO) throughout California, and it was during this time that he identified and mentored a young farm worker in San Jose named Cesar Chavez.” Cesar Chavez once said of his mentor: “Fred did such a good job of explaining how poor people could build power, I could taste it.” As Dolores Huerta recalled, “Fred Ross, Sr. changed my life. He inspired and taught me how to organize. He had so much faith in the power of ordinary people to make history.” In AXIOMS FOR ORGANIZERS, Ross Sr. culled the lessons drawn from five decades of organizing experience under thematic headings followed by short nuggets of organizing gold. Chapters range from “Characteristics of a Good Organizer,” to “Fundamentals,” “Pitfalls,” “Hope, Motivation and Action,” and “Organizing in the Internet Age,” (the last chapter, a contribution by his son, legendary organizer Fred Ross, Jr.) In Fred Ross Sr. style, axioms are succinct and compelling. The duty of the organizer is to provide people with the opportunity to work for what they believe in. If you think you can do it for people, you’ve stopped understanding what it means to be an organizer. To inspire hope, you must have hope. To win the hearts and minds of people, forget the dry facts and statistics; tell them the stories that won you to the cause. When
you are tempted to make a statement, ask a question. The first of its kind ebook, each chapter is laced together with archival photos and artwork portraying the array of social justice fights Ross Sr. helped lead. Black and white stills of Ross at work are combined with Roger Leyonmark’s lithograph, “American Nightmare,” memorializing the internment of Japanese Americans with whom Ross worked to secure housing and jobs and Rafael Lopez’s U.S. postal stamp design commemorating the 1947, precedent setting Mendez v. Westminster court decision, the forerunner to Brown v. the Board of Education. House Minority Leader and former Speaker of the House, Nancy Pelosi declared, “Fred Ross, Sr. left a legacy of good works that has given many the courage of their convictions, the powers of their ideals, and the strength to do heroic deeds on behalf of the common person.” United Farm Worker Organizer Jessica Govea Thorbourne summarized Ross Sr.’s impact this way: “Fred taught us how to turn our grief into action and hope. We learned to ‘tell our story,’ create a plan of action and to track our progress.” CA Governor Jerry Brown recently announced his selection of Fred Ross, Sr. into the California Hall of Fame in the Fall of 2014. This collection of Fred Ross Sr.’s axioms offers invaluable insight to his thinking and method. It is a roadmap for students of history and organizers seeking to continue the good fight and a must read for students, teachers and community, labor, immigrant and human rights organizers committed to social justice.

No Shortcuts traces the history of the civil rights movement in Mississippi, and describes how ordinary men and women became caught up in the struggle

Objectives + Key Results (OKR) Leadership; The radical black left has largely disappeared from the struggle for equality and justice. Michael Dawson examines the causes and consequences, and argues that the conventional left has failed to take race seriously as a force in reshaping American institutions and civil society. Black politics needs to find its way back to its radical roots.

What a Mighty Power We Can be The legendary Hall of Fame hockey player and six-time Stanley Cup champion tells his inspiring story for the first time, sharing the lessons about leadership and teamwork that defined his career. Mark Messier is one of the most accomplished athletes in the history of professional sports. He was a fierce competitor with a well-earned reputation as a winner. But few people know his real story, not only of the astonishing journey he took to making NHL history, but of the deep understanding of leadership and respect for the power of teamwork he gained. Messier tells of his early years with his tight-knit family, learning especially from his father, Doug – a hockey player, coach, and teacher. He describes what it was like entering the NHL as an eighteen-year-old with a wild side, and growing close with teammates Wayne Gretzky, Kevin Lowe, Paul Coffey, Glenn Anderson and others during their high-flying dynasty years with the Edmonton Oilers. He chronicles summers spent looking for inspiration and renewed energy on trips to exotic destinations around the world. And he recounts the highs, lows, and hard work that brought the New York Rangers to the ultimate moment for a hockey club: lifting the Stanley Cup. Throughout, Messier shares insights about success, winning cultures, and how leaders can help teams overcome challenges. Told with heart and sincerity, No One Wins Alone is about more than hockey—it’s about the deep love and gratitude that comes from a life shared with others.

How Organizations Develop Activists Low Cost, High Impact! Public relations is a make-or-break factor for all organizations, especially those that are small or mission driven. While it can be tempting to think that PR is a luxury only larger organizations can afford, PR expert Jennifer R. Farmer shows how her CCRR framework—being credible, creative, responsive, and relentless—is the silver bullet for even cash-strapped organizations. Farmer emphasizes that effective public relations is in fact an essential component of organizational development—people need to know about you for your organization to have maximum impact. Her CCRR framework leverages tools everyone has access to, from social media to brand transparency, and requires attentiveness more than money. Farmer shows you that, no matter how modest your budget, you can build a cost-effective communications strategy that will help
The Dichotomy of Leadership “AN IMPORTANT BOOK ABOUT MOTIVATION FROM A PROVEN MOTIVATOR.” —JACK WELCH Yum! Brands CEO David Novak learned long ago that you can’t lead a great organization of any size without getting your people aligned, enthusiastic, and focused relentlessly on the mission. But how do you do that? There are countless leadership books, but how many will actually help a Taco Bell shift manager, a Fortune 500 CEO, a new entrepreneur, or anyone in between? Over his fifteen years at Yum! Brands, Novak has developed a trademarked program—Taking People with You—that he personally teaches to thousands of managers around the world. He shows them how to make big things happen by getting people on their side. No skill in business is more important. And Yum!’s extraordinary success (at least 13 percent growth for each of the last ten years) proves his point. Novak knows that managers don’t need leadership platitudes or business school theories. So he cuts right to the chase with a step-by-step guide to setting big goals, building strong teams, blowing past your targets, and celebrating after you shock the skeptics. And then doing it again and again until consistent excellence becomes a core element of your culture.

The Score Takes Care of Itself This is the first book to focus on the life of labor and social justice advocate Dolores Huerta through her own writings, articles about her, and a recent interview with editor Mario Garcia.

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